A Performance Award 100% Aligned with Stockholder Interests

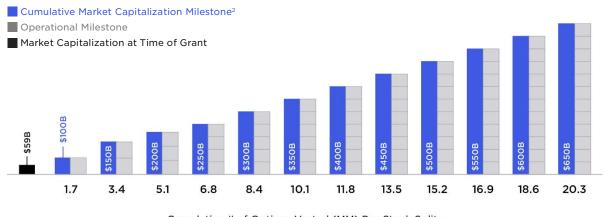
Elon is required to hold any shares awarded through stock options for five years after the option is exercised

Elon incentivized to achieve remarkable results at the time to earn his compensation and to continue to drive growth for five more years

Further value creation for stockholders

Elon hits ambitious targets, Elon receives stock options creating stupendous value commensurate with that for stockholders achievement Board approves plan after lengthy design process Elon receives ZERO compensation ambitious growth targets for Tesla

Award Contingent on Hitting Exceptionally Ambitious Targets¹



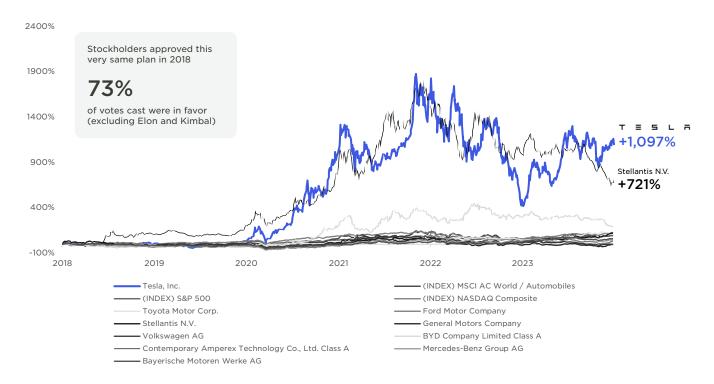
Cumulative # of Options Vested (MM) Pre-Stock Splits

Revenue	\$20B	\$35B	\$55B	\$75B	\$100B	\$125B	\$150B	\$175B	Approx 15X 2017 Levels
Adjusted Ebitda ³	\$1.5B	\$3B	\$4.5B	\$6B	\$8B	\$10B	\$12B	\$14B	Approx 21X 2017 Levels

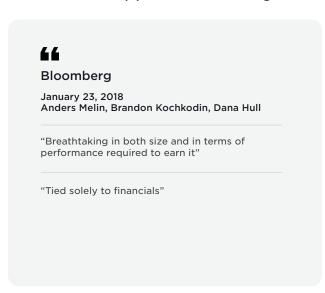
 ^{1) 12} out of 16 milestones to be met
Market capitalization; 6-month trailing average AND 30-day trailing average to ensure value is sustain
Earnings Before Interest, Taxes, Depreciation and Amortization Excluding Stock-Based Compensation

The 2018 CEO Performance Award Did What It Was Designed to Do

Tesla Total Shareholder Return (2018 to YE 2023)



Critics and Supporters Alike Agreed — the Goals Were Staggering





Designed in a Robust Process Led by the Compensation Committee

6

months of careful analysis, ongoing discussions, and negotiations

Advised

by a leading independent compensation consultant

Recused

conflicted parties, including Elon and Kimbal from the Board process

calls with Tesla's largest institutional stockholders to discuss and solicit

Hundreds

of hours designing, revising and finalizing the 2018 Performance Award

meetings of the Board, Compensation Committee or Working Group to discuss and deliberate

additional Information and Where to Find It